

THE GEORGE WASHINGTON UNIVERSITY
Washington, D. C.

MINUTES OF A REGULAR MEETING
OF THE FACULTY SENATE HELD ON
OCTOBER 9, 1987, IN LISNER HALL
ROOM 603

The meeting was called to order by Vice President French at 2:12 p.m.

Present: Vice President French, Burks, Cibinic, Clark, Cohn, East, Elgart, Fox, Garris, Grub, Kirsch, Levy, Loeser, Lovett, Morgan, Paratore, Pierpont, Reeves, Robbins, Robinson, Schiff, Simons, A. Smith, G. Smith, Solomon, Tolchin, Vontress, Yezer, and Zubrow

Absent: President Elliott, Registrar Gaglione, Parliamentarian Schechter, Barron, Berkovich, Birnbaum, Deering, Liebowitz, and Shotel

APPROVAL OF THE MINUTES

The minutes of the regular meeting of September 18, 1987, were approved as distributed.

INTRODUCTION OF RESOLUTIONS

No resolutions were introduced under Introduction of Resolutions.

REPORT OF THE FACULTY CONSULTATIVE COMMITTEE

Professor Walter K. Kahn and Professor Peter Raven-Hansen, members of the Faculty Consultative Committee and of the Presidential Search Committee, spoke about the activities of the Search Committee. Professor Kahn said that the Committee received over one hundred expressions of interest or nominations, but there were only about one hundred people who indicated that they were willing to have their names considered and who sent sufficient information for the Committee's review. The Search Committee itself created a subcommittee under the Chairmanship of Mr. Lindner, member of the Board. The subcommittee read through all the documents pertaining to the one hundred candidates,

and came up with a more manageable list of eleven, who were invited for a preliminary interview. The interviews were conducted by a smaller group of the subcommittee which included the three faculty members, on a rotating basis, so that every one of the faculty representatives participated in a number of these interviews and were actively involved in the search process. Professor Raven-Hansen pointed out that there was remarkable agreement among the three faculty members and the Board members on the selection of the eleven candidates, and he said that Mr. Bellows, Chairman of the Board, had attended all of the eleven interviews, and Mr. Lindner attended nine. Professor Kahn said that no final decision on ranking has been made yet, but that the Search Committee expects to present its list of candidates to the Board of Trustees on schedule. A question and answer period followed.

FACULTY REPORT ON THE COMMITTEE ON COORDINATED PLANNING

Professor Yezer, faculty representative from the Committee on Coordinated Planning, reported that the following actions were considered by the Committee: (1) to approve or suggest a program review process every five years; (2) to approve suggestions for an extensive institutional research support effort; (3) preparation of a draft Mission Statement, which has been modified by the deans; (4) preparation of a Statement of Directions; and (5) the Call for Planning for a five-year cycle.

Professor Robinson asked what the role of the faculty representatives has been in general and specifically, in the development of the Mission Statement and the Call for Program Reviews. Professor Yezer replied that the role of the faculty representatives has been one of consultation since the Committee is not a faculty committee. Professor Levy inquired whether or not department submissions could be revised every year, and Professor Yezer responded that in terms of planning there could be revisions each year, especially by those departments which were interested in obtaining more resources. Professor Tolchin voiced some concern about the message sent on the issue of growth and innovation which seemed to convey that there was either low growth or continued low growth in the programs. Professor Yezer replied that the "ball is in the program's court," and that departments have to make persuasive arguments in terms of the numbers. If a department has ideas for growth along the lines of the Mission Statement, this was a good opportunity to formulate them. To the extent that these ideas are not self-financed, or partially self-financed, there were, of course, budget constraints.

Professor George Smith asked what happens to the planning document once the departments have indicated their rankings of priorities and have submitted them to the deans. Professor Yezer said that he presumed the deans would review them and provide their own rankings. That material, including the rankings, would then be submitted to the CCP. Professor Grub said that it appeared to him that there was not much faculty participation in the drawing up of the format of the planning document; also, he thought the time frame was most unfortunate. He said he was encouraged to hear that there would be both growth, where justifiable, and resources because it was his understanding that there would not be added resources. Professor Yezer pointed out that although resources are quite tight next year, the situation for increasing "unrestricted funds" in the planning process will be much better in the near future.

COMMITTEE MEMBERSHIP NOMINATIONS

(a) Professor Robinson moved the nomination for election of Rita K. Ives, Professor of Special Education, to the Dispute Resolution Committee for the Fall Term 1987, as a replacement for Professor Dorothy A. Moore, who is on sabbatical leave. The nomination was approved.

(b) Professor Robinson moved the appointment by the President of Associate Professor Cynthia J. McSwain to the Committee on Student Publications, as a replacement for Assistant Professor Holliday B. Wagner, who resigned. The nomination was approved.

(c) Professor Robinson moved the nomination for election of Professor Carl Steiner to the University Development and Resources Committee, and Professor Levy moved the nomination for election of Professor Richard F. Southby to the Educational and Admissions Policy Committee. Both nominations were approved.

SENATE STANDING COMMITTEES: INTERIM REPORTS

The following interim reports were made by the Chairmen of Senate Standing Committees:

(1) Administrative Matters as They Affect the Faculty, Professor James F. Burks, Chairman: The Committee had no report at this time.

(2) Appointment, Salary, and Promotion Policies (including Fringe Benefits), Professor Stephan O. Schiff,

Chairman, reported that the Committee had met and considered several items. One concern was the salary level minima which were recommended by the ASPP Committee to the administration some years ago. The Committee was interested in seeing what the current status of that recommendation was and also whether the minimum levels might be extended to the full professor level, as well as assistant and associate professors. Another matter under discussion was the document provided by the administration as a possible inclusion in the Faculty Handbook relating to the sabbatical leave policy. The Committee has considered some changes in the wording, but would defer reporting until joint discussions with the Professional Ethics and Academic Freedom Committee have been concluded. The Committee is also considering the matter of mandatory probationary periods for newly-hired fulltime assistant and associate professors to determine if there could be some changes instituted that would make the University more competitive in the field of hiring new faculty.

(3) Athletics, Professor Paratore, Chairman, reported that the Committee would meet for the first time on October 29th.

(4) Educational and Admissions Policy, Professor Joseph B. Levy, Chairman, reported that the Committee will be discussing the advising and registration systems. This matter was referred to the Committee by Senate Resolution 86/3, which originated in the Joint Committee of Faculty and Students. The Committee will be reexamining the academic calendar because certain questions about it have been raised; he said the Committee would be happy to have any recommendations from faculty with regard to the calendar.

(5) Fiscal Planning and Budgeting, Professor Barkley Clark, Chairman, reported that one of the first things the Committee will do is to meet with Mr. Shoup to go over budgeting for operational expenses. The Committee also will be meeting with Mr. Diehl to become more informed on problems of capital budgeting. The Committee plans to take up the general question of what the faculty's role should be in the budgetary process. In this regard, the members will be talking with people at peer institutions locally and will meet with Mr. Johnson who will discuss his ideas on faculty participation in the budgetary process. A review of the Statements of Mission and Directions will be undertaken also.

(6) Honors and Academic Convocations, Professor Philip N. Reeves, Chairman, reported that the Committee met recently and made recommendations concerning honorary

degrees and Convocation speakers. The Committee also has begun reviewing the issue of decorum at convocations, especially regarding alcohol use during graduation ceremonies.

(7) Libraries, Professor Phillip D. Grub, Chairman, reported that the Committee will meet Friday, October 16th.

(8) Physical Facilities, Professor Victor H. Cohn, Chairman, reported that the Committee has not yet met.

(9) Professional Ethics and Academic Freedom, Professor John A. Morgan, Jr., Chairman, reported that the Committee had held its organizational meeting recently. Two items to be considered at the next meeting are the proposed revisions to the Faculty Handbook concerning the sabbatical leave policy and an addition to the Handbook under "Consulting and Other Professional Activities" in reference to the Medical School faculty. Another matter for review is the Conflict of Interest Policy which was discussed by the Senate and referred to the Committee last spring. The Committee strongly encourages departmental and school faculties to send their recommendations and opinions to the Committee on this issue so that it will have the benefit of that kind of information in its discussions.

(10) Research, Professor Charles A. Garriss, Chairman, reported that the Committee had met once and has undertaken a review of the Mission and Directions Statements formulated by the Committee on Coordinated Planning, and hopes to have some recommendations in the near future. Another issue considered by the Committee was a recommendation for special recognition of research-active faculty, but the Committee felt the recommendation was not appropriate because such recognition does exist presently on a school-wide basis. Other matters discussed include the sabbatical leave policy and the Conflict of Interest question.

(11) University Development and Resources, Professor Suzanne L. Simons, Chairman, reported that the committee had met twice. A discussion was held on the Mission and Directions Statements and the committee's comments have been forwarded. With regard to the Resolution referred back to the Committee by the Senate concerning the change of name of the committee, the members are reconsidering the matter and are working on a clear statement of the charge of the Committee.

(12) University and Urban Affairs, Professor Arthur H. Smith, Chairman, reported that on September 22nd, the Committee was notified of the President's response to Resolutions 86/5 to establish a regularly updated publication of Commitments, and 86/12 to establish a GWU Office for service to the community. In both instances, a request for clarification was indicated by the President. Professor Honey Nashman and the Chairman met with Vice President French to discuss these two resolutions. Dr. French said administrative action on Resolution 86/5 was awaiting review by Dina Dorich, Assistant Vice President for University Relations. After discussion of Resolution 86/12, with clarification of the Committee's original intent provided by Professor Nashman, Vice President French indicated that administrative action would be forthcoming.

(13) Joint Committee of Faculty and Students, Professor Philip Robbins, Chairman, reported that the committee had held an organizational meeting on October 2nd and was considering four main items: (1) as a result of a presentation to the Committee by the Director of International Students Services and two international students, a subcommittee will be established to study particular problems of these students; (2) a subcommittee has been formed to study the new interim policy on alcohol use put into effect as a result of the D.C. City Council action in raising the legal age in the city to consume beer, wine, and liquor; (3) the Committee began a discussion of proposals for changes in the University Policy on Academic Dishonesty submitted to the Committee by the Office of the Vice President for Academic Affairs; and (4) an extensive draft of a proposed new Code of Student Conduct was offered for review by Joint Committee members on an informal basis. Any Faculty Senate members with a particular interest in the Committee's agenda are invited to attend the Committee's meetings.

There was no report from the Student Financial Aid Committee because of the absence of Professor Christopher J. Deering, Chairman.

REPORT OF THE EXECUTIVE COMMITTEE

On behalf of the Executive Committee, Professor Robinson noted that some of the matters under discussion as reported by standing committee chairmen had been submitted to the Executive Committee. Others had originated in Executive Committee discussions. She indicated that one such item which continues to be a major focus of the Executive Committee's attention is that of the

Administration's consultation with faculty on various academic matters in general and specifically, how much consultation should be occurring, what types of consultation, and the timing of such consultations. The Executive Committee has had discussions with the Administration on this matter and will continue to pursue it. With respect to the status of the grievance cases, there has been no change - one is still in discovery, and the other is in appeal. With regard to the nonconcurrence, the review of the Executive Committee has not yet been concluded. The next Executive Committee meeting is scheduled for October 23rd, and any resolutions from Committees should reach the Executive Committee by that date.

At the request of Liz Panyon, Assistant Director of Student Activities, Professor Robinson reminded members that Parents' Day would be held Saturday, October 17th, and the President's address and reception was scheduled for 4:00-5:30 p.m., in the Marvin Center.

BRIEF STATEMENTS

Under Brief Statements, Professor Cohn said he wished to speak about a problem that concerns himself and some of his faculty colleagues, especially in light of the current emphasis on improving the research image of GW as part of the Year 2000 Plan. This problem, he said, poses a very serious impediment in achieving that goal, and it has to do with the operations of the procurement office. For those faculty who receive extramural research grants to fund their research, it is very frustrating to have the money to spend, but not be able to spend it, because the procurement order has been delayed for such a long period of time and that by the end of the year, the faculty member has to send the money back to the sponsoring agency, and that money has been lost forever. Professor Cohn noted that this was not a new problem, but one that was becoming more severe. He understood that some years ago a Committee on Procurement Improvement was established to look into the situation, and the Committee made recommendations to correct what they saw as two significant problems - one had to do with inadequate staffing in the procurement office and the second, which was much more serious, had to do with inappropriate and inadequate administration policies under which the procurement office operates. Professor Cohn said he would strongly urge the Faculty Senate to review this situation by requesting the Executive Committee to refer the matter to an appropriate Senate committee. Professor Cohn stressed the point that if the University is really going to excel as a

research institution, then something has to be done about this desperate situation. Professor Robinson replied that the Executive Committee will forward this matter to the Committee on Administrative Matters as They Affect the Faculty for review.

Professor Tolchin said she was very pleased to announce that the Faculty/Staff Committee had just exceeded the \$2 million mark of giving for the Capital Campaign Fund and that she will announce this to the Board of Trustees' Development Committee on October 15th. She said that the initial five-year goal for the faculty was \$2 million and, in a year's time, \$2.145 million was raised. She extended her thanks to all the members of the Committee, two of whom were Professor Robinson and Professor Yezer.*

Professor Cibinic inquired if there was a Senate Committee looking into the matter of safety and security, and, if not, he suggested that a committee be asked to find out what the level of security and safety planning is at GW before anything major happens. Professor Robinson responded that this matter was in the process of being submitted to the Committee on Administrative Matters as They Affect the Faculty.

ADJOURNMENT

Upon a motion being made and seconded, the meeting was adjourned by Vice President French at 3:30 p.m.



J. Matthew Gaglione
Secretary

*(See attached letter dated October 15, 1987, to Professor Robinson from Mr. Bellows, Chairman, Board of Trustees.)



THE
GEORGE
WASHINGTON
UNIVERSITY

Washington, D.C. 20052 / *Chairman of the Board of Trustees* / (202) 994-6504

October 15, 1987

Professor Lilien Robinson
Chairman, Executive Committee
Faculty Senate
Academic Center -- A-101A

Dear Lilien:

The Board of Trustees noted with great pleasure today the report of the Development Committee on the fine record of the faculty in support of the Campaign for GW. We were told that the goal originally established for the faculty over a five-year period has already been exceeded at the end of two years. This is a splendid performance and a fine indication of the loyalty and support of the faculty for the University generally.

Please extend to your associates and to all members of the faculty our deep thanks for this fine contribution to the University's welfare.

With every good wish,

Sincerely,

Everett H. Bellows
Chairman
Board of Trustees

THE GEORGE WASHINGTON UNIVERSITY
Washington, D. C.

The Faculty Senate

September 28, 1987

The Faculty Senate will meet on Friday, October 9, 1987, at 2:10 p.m., in Lisner Hall 603.

AGENDA

1. Call to order
2. Approval of the minutes of the regular meeting of September 18, 1987
3. Introduction of Resolutions
4. Report by a faculty representative from the Faculty Consultative Committee
5. Report by a faculty representative from the Committee on Coordinated Planning
6. General Business:
 - (a) Nomination for election of replacement for Professor Dorothy A. Moore (Sabb. Fall '87) to the Dispute Resolution Committee for the Fall Term 1987 (to be nominated)
 - (b) Nomination for appointment by the President of Associate Professor Cynthia J. McSwain to the Committee on Student Publications, as replacement for Assistant Professor Holliday B. Wagner, who resigned
 - (c) Nomination for election of Professor Carl Steiner to the University Development and Resources Committee
 - (d) Interim Reports by Chairmen of Senate Standing Committees
 - (e) Report of the Executive Committee: Professor Lilien F. Robinson, Chairman
7. Brief Statements
8. Adjournment



J. Matthew Gaglione
Secretary

(Updated 9/87)

THE GEORGE WASHINGTON UNIVERSITY
Washington, D. C.
THE FACULTY SENATE - 1987-88 SESSION

The Faculty Senate meetings for the 1987-88 Session will be held on the second Friday of each month (exceptions: May, September, and January) as follows:

May 1, 1987	January 15, 1988
September 18, 1987	February 12, 1988
October 9, 1987	March 11, 1988
November 13, 1987	April 8, 1988
December 11, 1987	The 1988-89 Session begins on May 6, 1988

Ex Officio Member (stated by the Faculty Organization Plan)

Elliott, Lloyd H. President

Administrative Members (stated by the Faculty Organization Plan)

French, Roderick S. Vice President for Academic Affairs

Gaglione, J. Matthew Registrar

(Appointed by the President):

Barron, Jerome A. Dean, National Law Center

Birnbaum, Philip S. Dean, Administrative Affairs, The Medical Center

East, Maurice A. Dean, School of Public and International Affairs

Liebowitz, Harold Dean, School of Engineering and Applied Science

Loeser, Norma M. Dean, School of Government and Business Administration

Lovett, Clara M. Dean, Columbian College of Arts and Sciences

Shotel, Jay R. Acting Dean, School of Education and Human Development

Solomon, Henry Dean, Graduate School of Arts and Sciences

Schechter, Roger E. Parliamentarian

<u>Faculty Members</u>	<u>Term Expires</u>	<u>School or College</u>
Berkovich, Simon	1988	Engineering and Applied Science
Burks, James F.	1989	Columbian College
Cibinic, John, Jr.	1989	National Law Center
Clark, Barkley	1988	National Law Center
Cohn, Victor H.	1989	Medical Center
Deering, Christopher J.	1988	Columbian College
Elgart, Mervyn L.	1988	Medical Center
Fox, Raymond R.	1989	Engineering and Applied Science
Garris, Charles A.	1988	Engineering and Applied Science
Grub, Phillip D.	1989	Government and Business Administration
Kirsch, Arthur D. (Sten)	1989	Columbian College
Levy, Joseph B.	1988	Graduate School of Arts and Sciences
Morgan, John A., Jr.	1989	Public and International Affairs
Paratore, Salvatore R.	1988	Education and Human Development
Pierpont, Howard C.	1989	Medical Center
Reeves, Philip N. (Malone)	1988	Government and Business Administration
Robbins, Philip	1989	Columbian College
Robinson, Lilien F.	1988	Columbian College
Schiff, Stefan O.	1988	Columbian College
Simons, Suzanne L.	1988	Columbian College
Smith, Arthur H.	1988	Columbian College
Smith, George W.	1989	Education and Human Development
Tolchin, Susan J.	1989	Government and Business Administration
Vontress, Clemmont E. (Moore)	1989	Education and Human Development
Yezer, Anthony M.	1989	Columbian College
Zubrow, Luize E.	1988	National Law Center

MEMBERS OF THE FACULTY SENATE COMMITTEES
1987-88 Session

Executive Committee

AcadCen A-101A	Lilien F. Robinson, Chairman, Art (CCAS)	4-7094
AcadCen T-703A	Raymond R. Fox, Engineering (SEAS)	4-6749/6915
Samson 316	Joseph B. Levy, Chemistry (GSAS)	4-6483
MFA 801F	Howard C. Pierpont, Surgery (Medical)	4-4009
Funger 512	George W. Smith, Education (SEHD)	4-6676
Monroe 302E	Susan J. Tolchin, Public Admin. (SGBA)	4-7019
LLibr 424	Luize E. Zubrow, Law (Law)	4-3958
Rice-8th Fl.	Lloyd H. Elliott, President, ex officio	4-6500

Administrative Matters as
They Affect the Faculty

*Chairman: Burks, James F., Romance Languages
Abravanel, Eugene, Psychology
Brewer, Diane M., Speech & Hearing
Fife, Jonathan D., Education
Lilliefors, Hubert W., Statistics
Mastro, Anthony J., Accounting
Quitslund, Sonya A., Religion
Silver, Sylvia, Pathology
Soukup, Dennis P., Naval Science

ex officio:

Birnbaum, Philip S., Dean of the
Medical Center for Administrative Affairs
Lange, Carl J., Vice President for
Administration and Research

Appointment, Salary, and Promotion
Policies (including Fringe Benefits)

*Chairman: Schiff, Stefan O., Biology
Allman, Robert M., Radiology
Belin, Michael, Opthamology
Bowling, Lloyd S., Speech & Hearing
Dow, Miriam V., English
Hill, Peter P., History
Katz, Irving J., Mathematics
Kirsch, Arthur D., Statistics
Shane, Presson S., Engineering Admin.
Siegel, Frederic R., Geology

[Zubrow, Luize E., Executive Committee Liaison Member]

ex officio:

French, Roderick S., Vice President for
Academic Affairs
Johnson, William D., Provost
Lange, Carl J., Vice President for
Administration and Research

Athletics

- *Chairman: Paratore, Salvatore R., Educ.
Bowles, L. Thompson, Surgery
Caress, Edward A., Chemistry
Courtless, Thomas F., Sociology/Law
Deering, Christopher J., Political Sci.
Errett, Pamela, student
Linebaugh, Craig W., Speech & Hearing
Paup, Donald C., HKLS
Rowley, David A., Chemistry
Schechter, Roger E., Law
Smith, Abbie O., CCEW
Timmerman, Theodore R., Naval Science
Snodgrass, Jeanne E., HKLS
Weil, Suzy, student
Weintraub, Herbert D., Anesthesiology
Wilkinson, David, Pathology
ex officio:
Bilsky, Steven, Director of Men's Athletics
Phelps, Marianne R., Associate Provost
Warner, Mary Jo, Director of Women's Athletics

Educational and Admissions Policy

- *Chairman: Levy, Joseph B., Chemistry
Bowles, L. Thompson, Surgery
Claeyssens, Astere E., English
Davis, Herbert J., Business Admin.
Garner, Nathan C., Communication and Theatre
Greenberg, Joseph A., Education
Klubes, Philip, Pharmacology
Kwon, Nancy J., Anesthesiology
Martin, Owen C., Naval Science
Meltzer, Arnold C., EECS
Scott, Dixi, student
Stein, Walter A., HCS
Taragin, Morton F., Physics
Thompson, Jerlys, student
Tollo, Richard P., Geology
[Levy, Joseph B., Executive Committee Liaison Member]

ex officio:

French, Roderick S., Vice President for
Academic Affairs
Stoner, George W.G., Director of Admissions

Fiscal Planning and Budgeting

- *Chairman: Clark, Barkley, Law
Bradley, Michael D., Economics
Davis, David O., Radiology
Grier, David A., Statistics
Waters, Robert C., Engineering Admin.
Wise, Jarrett M., HCS
Yezer, Anthony M., Economics
[Tolchin, Susan J., Executive Committee Liaison Member]

ex officio:

Birnbaum, Philip S., Dean of the Medical Center
for Administrative Affairs
Johnson, William D., Provost
Phelps, Marianne R., Associate Provost
Shoup, Robert D., Director of the Budget

Honors and Academic Convocations

*Chairman: Reeves, Philip N., Health Services Admin.
Bole, Robert, student
Grub, Phillip D., Business Admin.
Gordon, Marvin F., Geography
Jackson, John, Naval Science
Lingo, Jane T., Office of University Relations
Ribar, Lynn, student
Tidball, M. Elizabeth, Physiology
Wells, Elizabeth F., Biology
ex officio:
Dorich, Dina, Asst. Vice President for University Relations
French, Roderick S., Vice President for
Academic Affairs
Gaglione, J. Matthew, Registrar
Jones, Robert G., University Marshal

Libraries

*Chairman: Grub, Phillip D., Business Admin.
Carton, Erin, student
Johnson, Nancy D., Theatre & Dance
Kennedy, R. Emmett, History
King, James C., Germanic Languages
King, Michael M., Chemistry
Lowe, John C., Geography
Poppen, Paul J., Psychology
Reeves, Philip N., HSA
Thibault, Jean-Francois, Romance Languages
ex officio
Bader, Shelley, Director, Medical Library
Caress, Edward A., Assistant Dean of the
Graduate School of Arts and Sciences
Head, Anita K., Librarian, Law Library
Rogers, Sharon J., University Librarian

Physical Facilities

*Chairman: Cohn, Victor, Pharmacology
Birnberg, Jeff, student
Brown, James M., Law
Greene, Sherwin, Urban & Regional Planning
Hirabayashi, Donna M., Naval Science
O'Rear, Charles E., Forensic Sciences
Robbins, Keith, student
Sabelli, Bradley W., Theatre & Dance
Stephens, George C., Geology
Sullivan, Patricia, Athletics
Toridis, Theodore G., CMEE/SEAS
ex officio:
Dickman, Robert E., Asst. Treasurer for
Facilities
Diehl, Charles E., Vice President and
Treasurer
Runyon, Donald A., Assistant Treasurer for
Business and Procurement Affairs

*Member of the Senate

Professional Ethics and Academic Freedom

*Chairman: Morgan, John A., Jr., Political Sci.
Cohn, Victor, Pharmacology
Curtis, David J., Radiology
Darr, Kurt J., HSA
Fortner, Robert, Communications
Gastwirth, Joseph L., Statistics
Gilmore, Charles M., SEAS
Kaiser, Paula R., (Emeritus), Anesthesiology
Lobuts, John F., Management Science
Pierpont, Howard C., Surgery
Plotz, Judith A., English
Robinson, David, Law
Shepherd, Charles C., Jr., Business Admin.
Yeide, Harry E., Religion

[Pierpont, Howard C., Executive Committee Liaison Member]

ex officio

Lovett, Clara M., Dean, Columbian College
of Arts and Sciences

Research

*Chairman: Garriss, Charles A., CMEE
Affronti, Lewis F., Microbiology
Baginsky, Frank, Mathematics
Barnard, Neal, Psychiatry
Bergmann, Otto, Physics
Junghenn, Hugo D., Mathematics
Koike, Yasuro, Physics
Lewis, John F., Geology
Marlow, William H., Operations Research
Shotel, Jay R., Special Education
Sten, Christopher W., English

ex officio:

French, Roderick S., Vice President for
Academic Affairs
Lange, Carl J., Vice President for
Administration and Research
Solomon, Henry, Dean, Graduate School of
Arts and Sciences

Student Financial Aid

*Chairman: Deering, Christopher J., Political Sci.
Hollinshead, Ariel C., Medicine
Johnson, Gary, Naval Science
Lenn, D. Jeffrey, Business Administration
Huve, Gerard P., Romance Languages
Khatcheressian, Norayr, Physics
Sarkani, Shahram, CMEE
Wright, J. Frank, Art

ex officio:

Baker, Vicki J., Director of Student
Financial Aid, Assistant Treasurer
Diehl, Charles E., Vice President and
Treasurer
Stoner, George W.G., Director of
Admissions

*Member of the Senate

University Development and Resources

*Chairman: Simons, Suzanne L., Anthropology
Becker, William, History
Brennan, Timothy, Telecommunications Policy
Lappas, Nicholas T., Forensic Sciences
Scott, James, Medicine
Seavey, Ormond, English
Wade, Alan G., Communication and Theatre

[Smith, George W., Executive Committee Liaison Member]

ex officio:

Dorich, Dina, Asst. Vice President for Public Relations
Worth, Michael J., Vice President for Development

University and Urban Affairs

*Chairman: Smith, Arthur H., Art
Gale, Dennis E., Urban & Regional Planning
Lingo, Jane T., Office of University Relations
Nashman, Honey W., HKLS/SEHD
Shaffer, Michael J., Anesthesiology
Smith, Jeffrey P., Emergency Medicine
Tropea, Joseph L., Sociology

ex officio:

Diehl, Charles E., Vice President
and Treasurer

The following committee is not a standing committee of the Faculty Senate but is listed for your information:

Joint Committee of Faculty and Students

Faculty Members:

*Co-Chairperson: Robbins, Philip, Journalism
Garner, Nathan C., Communication and Theatre
Jones, Robert G., Religion
Harrington, Robert J., EECS
Ticktin, Max, Classics and Judaic Studies
Tuch, Steven A., Sociology
Ullman, Daniel, Mathematics

ex officio:

Beil, Cheryl, Asst. Dean of students
Derricotte, Claudia J., Director of
Student Activities
Lovett, Clara M., Dean, Columbian College
of Arts and Sciences
Smith, William P., Jr., Vice President for
Student Affairs

(Student Members and ex officios listed on the following page.)

Joint Committee of Faculty and Students (cont'd)

Student Members: (Co-Chairperson to be elected)

Cohen, Jeff

Crowley, Christopher

Harris, Julie

Kiriakou, John

Moskowitz, Michael

Terzian, Raffi

Weisberg, Larry

ex officio:

Angers, Kevin, student

Freedman, Adam, student

Furie, Nicole, student

Lesser, Gary, student